# Taxlab: Data as energy for tax modernisation

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### The Tax Agency of the Madrid City Council (ATM)

#### Madrid as a "big city

Agency in charge of collecting all taxes and other public revenues of the Madrid City Council.

We raise €3,294 million annually



• 3,3 M



• 2,2 M

•

• Population



1,8 M







tax



Taxpayers







# Madrid as "Big Data

How can we use all this data to better serve taxpayers?



Data-driven and technology-driven taxation. Making it easy for those who want to contribute and difficult for those who don't.

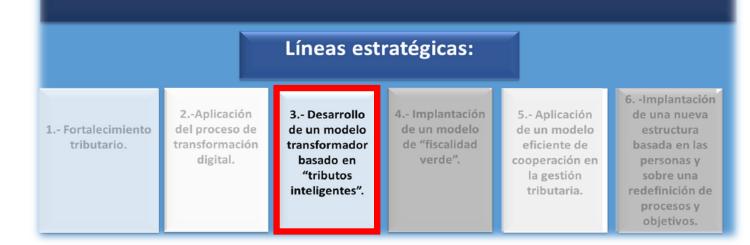






### The Dato strategy in the MTA

MISIÓN: Satisfacer las necesidades de ingresos del Ayuntamiento de Madrid que deban atenderse a través de la gestión de los tributos, y de otros ingresos no tributarios que se le encomienden, mediante procedimientos que garanticen los principios de igualdad, progresividad y adecuación a la capacidad económica de los contribuyentes.



Towards a highly technological, connected and people-centred MADRID Tax Agency: citizens and employees







### The Tax Laboratory (TAXLAB)





# The MTA Tax Laboratory

How do we put it into practice?





#### Personas

**Equipos multidisciplinares**: expertos del negocio (inspección, recaudación, gestión,...), científicos de datos, ingenieros TIC.

#### Datos

**Fuentes internas y externas**: Tributarios, Ciudadanos, Catastrales, Actividades, Vehículos, Empresas, Registros públicos, Licencias,...

#### Tecnología

<u>Plataforma de Analítica Tributaria</u>. Cloud. Integración con sistemas de gestión tributaria y Datalake y sistemas de IA del Ayuntamiento.

#### Ética y normativa

<u>Garantías</u> para los ciudadanos: nuevo reglamento UE sobre IA, RGPD,...Gestión y mitigación de sesgos. Explicabilidad.





# Results



The aim of these tools and services is to support and monitor the application of tax policies adjusted to the changing reality of the city, reduce tax fraud and simplify relations between citizens and the administration, in order to make Madrid a better city for everyone.





## **One example: the waste rate**

What is its quality?

can it be improved?

**Activities** 

Census of Premises and Economic Activities. Tourist

dwellings



What data do I have?

Waste

generated in the different fractions.

Characterisations (% unsuitable)

Citizens Census of inhabitants of Padrón

A In

Weight of waste List of large families

**Real estate** Cadastral values. Surface areas **Uses.** Properties without horizontal division

The polluter pays! How is it possible to adjust the amount with the required precision?

#### **Tributaries**

**IBI** registration **IBI** registration TRUA



